

Outline

1.Background

2. Objective

3.Methodology

4. Findings

- General characteristics
- MT, IT, TD
- Conceptual understanding about TD
- Successful integration cases
- Experience in drawing research methods
- Barriers and success factors
- Capabilities for TD (individual, collective and cognitive)
- Status of TD methods

5. Conclusion

6. Q& A

1.Background

- In recent times, there has been an increasing recognition of the need for transdisciplinary research in higher education institutions in Africa.
- Transdisciplinary research refers to
 - an approach that involves collaboration between different academic disciplines and non-academic stakeholders to address complex realworld problems.
- It recognizes that many of the challenges facing society today require a **holistic understanding** that goes beyond the boundaries of individual disciplines.
- This necessitates a reorientation of the traditional siloed approach to research in higher education institutions, which have been mostly discipline-focused.
- Assessing the needs for transdisciplinary research is paramount to facilitate the development of innovative solutions to complex problems that address the socioeconomic and environmental issues facing countries.
- This paper explores the importance of assessing the needs for transdisciplinary research in higher education institutions

1.Background

Key characteristics of transdisciplinarity included in a wide range of definitions proposed by various researchers

- 1.a focus on **theoretical unity of knowledge**, in an effort to transcend disciplinary boundaries;
- 2) the inclusion of multidisciplinary and interdisciplinary academic research;
- 3) the **involvement of (non-academic) societal actors** as process participants;
- 4) a focus on specific, complex, societally relevant, real-world situations or problems;
- 5) working in a **transformative manner**, i.e., going beyond the focus on real-world problems to proactively **support action or intervention**;
- 6) an orientation toward the common good (including the betterment of society and a humanistic reverence for life and human dignity);
- 7) **reflexivity**, i.e., consciously contemplating the broader context and ensuring the compatibility of the project's components and tasks throughout the course of the project.

Comparison of current research approaches in participatory real-world interaction according to selected criteria

· •				
	2. Participatory Action	Transdisciplinary Processes	Conceptual Model of	Urban Transition Labs (UTL)
	Research (Cornwall & Jewkins, 1995;	(Scholz, 2011; Scholz, Lang,	Transdisciplinary	& Transition Magnagement
	Kemmis & McTaggart, 2000;	Wiek, Walter, & Stauffacher,	(Jahn et al., 2012; Lang et al.,	(Nevens et al., 2013; Nevens &
	Ozanne & Saatcioglu, 2008)	2006; Scholz & Tietje, 2002)	2012)	Roorda, 2014; Voß, Bauknecht,
l				& Kemp, 2006)
Theoretical foundation	Psychology, qualitative social	Human–envir. system (HES), based on biology,	Post-normal science and Mode 2-science; TD is	Multi-level perspective (MLP) within the
	research, group dynamics,	psychology, industrial ecology, economics and	a research approach, not a theory,	framework of transition management
	organizational development	sociology	methodology or institution	(governance approach)
Key terms/concepts	Participation; Power relations;	Case Study; Knowledge Integration; Joint	Prob. Transformation; Td Integration	Niche; Regime; Landscape; Experimenting;
	Empowerment; Capacity Building	Problem Definition; Mutual Learning	(epistemic, soc.organisation and	Envisioning
			communication);	
Rationale for the specific	Social reality as historically	Transdisciplinary for coping with complex,	Focus on "wicked problems", TD	UTL as a new governance structure for sust.
(transdisciplinary)	constructed & therefore intertwined with	socially relevant problems and uncertainty	is required, if system, transformation and	cities
approach	power relations. Goal is helping		orientation knowledge are lacking	
l	marginalized Groups		'	
Aim of the process	Production of new theories,	Production of relevant, socially robust	TD processes have to produce	UTL "provides space and time for learning,
.	social innovations, initiation of	knowledge that also feeds back to scientific	new knowledge and facilitate mutual learning	reflection and development of alternative
r I	social movement, empowerment	knowledge generation and theory building	between scientists and practitioners	solutions that are not selfevident"
	and capacity building			
Typical process and	No standardized process but similar steps	1. Joint probl. definition	1. Common research object	1. Analyzing the system
duration	1. Identification of problems	2. Joint probl. representation	(problem transformation)	2. Envisioning
	2. Research design, data	3. Jointly initiating a process of	2. Production of new knowledge	3. Exploring pathways
	collection and analysis	problem-solving	(interdisciplinary integration)	4. Experimenting
.]	3. Take action, implementation	Achieved by a set of methods	3. Transdisciplinary integration	5. Assessing
.	4. Evaluation	Duration: normally 1-2 yrs	(evaluation of new knowledge)	6. Translating
ı <u> </u>	Duration: some mos to a few yrs		Duration: a few yrs	Duration: a few yrs
Roles of scientists	Sci: Data collection, interpretation	Sci: Participating in the social	Sci: Production and evaluation of	Sci: coordination, pooling and influencing actors
And practitioners,	and presentation; facilitation of	context of the problem; data	new knowledge; science	and their activities
Leadership	practitioner's deliberation	Collection	facilitates the process, is critical	Prac: innovative 'regime' actors and
.	Prac: provide problems;	Prac: Involved throughout the	and self-reflexive	frontrunners from 'niche' contexts
ı	(instructed) self-reflection and	whole research process as equal	Prac: provides specific Knowledge	Ideal: strong mutual trust
	decision-making	collaborators, become empowered	Ideal: collaborative (research) team	
Generalization of results	Theories of social practice for	Focus on knowledge integration	Differentiation between useful results for	The UTL aim is a new governance for sustainable
ı	use beyond the immediate research context	for the specific case	scientific and societal practice; critical about	cities; no production of general knowledge;
1			transferability of case study results	"translation" of knowledge to other fields

THEORY OF CHANGE FOR GIRT

Responsive higher education and research institutions that has impact on the academic and policy arena

Evidence based solutions for scalbality and

Policy recommendations

Selection and testing of Methodologies for TD research & training

- Need assessment for TD
- Develop & test trans disciplinary methodologies for conducting research and implementation of research findings
- Contextualize and operationalize TD

Capacity building based on need assessment

- Multidimensional short-term training packages
 - Sectoral Experts
 - Staff
 - PhD/MA students
- Manual development
- TD skill development

Coproduction of knowledge for urban transformation

- SH mapping
- Conduct Qualitative research
- Undertaking Joint research activities TD (academic and nonacademic actors)
- Knowledge/actors integration
- Understanding of wicked problems(multisectoral/ multiscale)

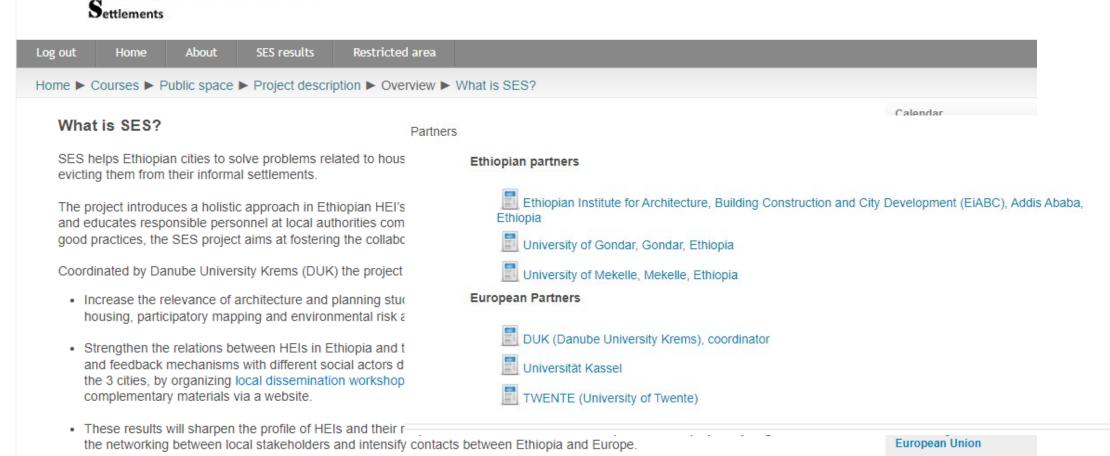
Mainstreaming collective
learning methodologies
for sustaining Td academic
partnerships
& community impact
Learning and innovative
solutions
Collective action for
interventions
Policy recommendations

Addressing informality and livelihoods of women in informal settlements and trigger urban transformation/transition with TD research approach

Previous partnership and basis for GIRT

Social Inclusion and Energy Management for Informal Urban you are currently using

Hosted by





What was SES about?

Workplan

The Workplan provides an overview on the project, comprising all activities, events and deliverables.



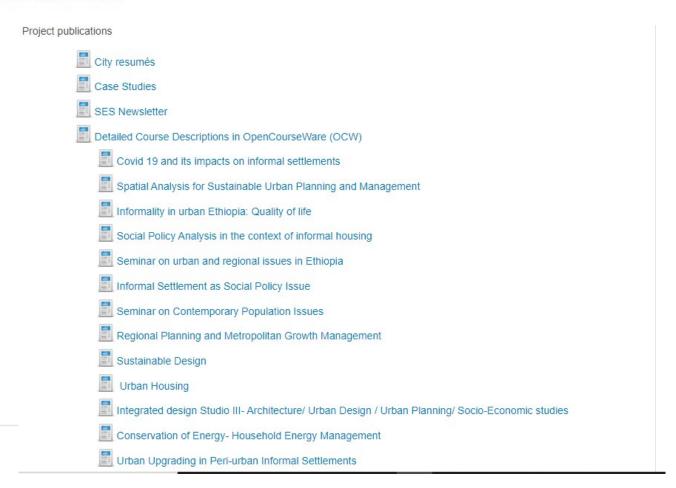
Detailed Course Description in OpenCourseWare (OCW)

External Trainings

Local Dissemination Workshops

National Consultation Meetings

Course Implementation







250 9 The Ethiopian Context

9.2 Strengthening Rural Transformation Competences of Higher Education and Research Institutions in the Amhara Region, Ethiopia

Project Coordinator: Michael Hauser

Coordinating Institution: University of Natural Resources and Life Sciences, Vienna (BOKU), Centre for

Development Research (CDR)

Partner Institutions: Bahir Dar University, University of Gondar, Amhara Region Agricultural Research

Institute

Associate Partner: Sustainable Natural Resource Development Programme in North Gondar

Partner Country: Ethiopia

Project Duration: 1 February 2011 - 31 January 2014



Detail

9.2.1 The project - TRANSACT

TOOLS

The TRANSACT project is a joint initiative of two Ethiopian universities, one agricultural research organization, one Austrian-funded rural development program and one Austrian university. The main objective of the project was to strengthen the transformation competences of the Ethiopian consortium partners in research and training. Such transformation competences demand institutional capacities that translate into new partnerships and learning alliances, allowing higher education and research to become more effective development partner and community service providers in North Gondar.

< SHARE

This is important, because in North Gondar there is an untapped potential for social, economic and technical transformation that would gradually improve the lives and livelihoods of farmers. Potential changes include technical improvements in agricultural and natural resource management and the realisation of new income opportunities, which could lead to a transformation from socially unjust rural worlds where farmers live in poverty to a rural society of equality and prosperity. The realisation of this potential requires public and private actors to join forces with rural communities.







WHY ASSESSING CAPACITY
AND UNDERLYING
CAPABILITIES IS
IMPORTANT?



B/C THEY BOTH
CONTRIBUTE TO A BROADER
EVALUATION OF THE
COMPLEX AND OFTEN NONQUANTIFIABLE CRITERIA OF
INTERACTIONS BETWEEN
SCIENCE AND SOCIETY IN
TRANSDISCIPLINARY
RESEARCH.



TO FACILITATE THE TRANSDISCIPLINARY (TD)



SUCH INTERACTIONS INCLUDE BUT ARE NOT LIMITED TO,

Background



COLLABORATION,



INTEGRATION OF KNOWLEDGE,



LEARNING PROCESSES, AND



THE PERFORMANCE OF COGNITIVE AND SOCIAL FUNCTIONS.



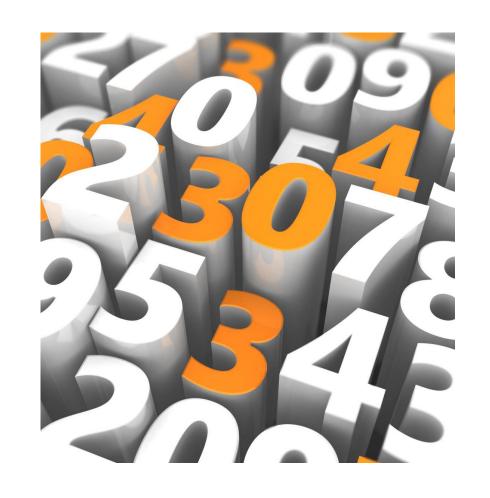
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Objective of the study

 to assess the status of know-how about concepts, methods, and capabilities of transdisciplinary research of project team members in the four partner institutions

2. METHODOLOGY

- Research approach:
- Quantitative approach
- Methods of data collection: survey through semistructured questionnaire
- 29 team members participated
- Google form was used as online platform
- Methods of data analysis: validity and reliability test
- **Descriptive analysis**: using percentage and frequency and presented in table and chart formats





3.FINDINGS

Respondents by institution

Team members by tacademic Institution	Frequen	cy Percent
Addis Ababa Unive	ersity 6	20.7
Danube University	1	3.4
Bahirdar Universit	ty 6	20.7
Lurio University.	6	20.7
Mekelle University	10	34.5
Total	29	100.0



Academic qualification

		Highest academic level?			Total
		PHD	MA/MSC	BA/BSC	
	AAU	6	0	0	6
Name of the Institution *	DUK	1	0	0	1
	BD	3	2	1	6
	LU	0	5	1	6
	MU	0	5	5	10
Total		10	12	7	29



Name of the Institution	Specialization
BD	Environmentalist
BD	Geography and Environmental studies
BD	International Relations
BD	Population Studies/Demography
BD	Socioeconomic geography
BD	Development Studies



Name of the Institution	Specialization
LU	Urban Development and management
LU	Planning and management of Informal Settlements(2)
LU	Sociologist - Major in Health and Development
LU	Nutritionist-master's in public health
LU	Land development and urban management



Name of the	
Institution	Specialization
MU	Civil Engineering
MU	Architecture (4)
MU	Building Materials
MU	Housing and sustainable development
MU	Architect and Spatial Development Planner
MU	Urban and Regional Planning



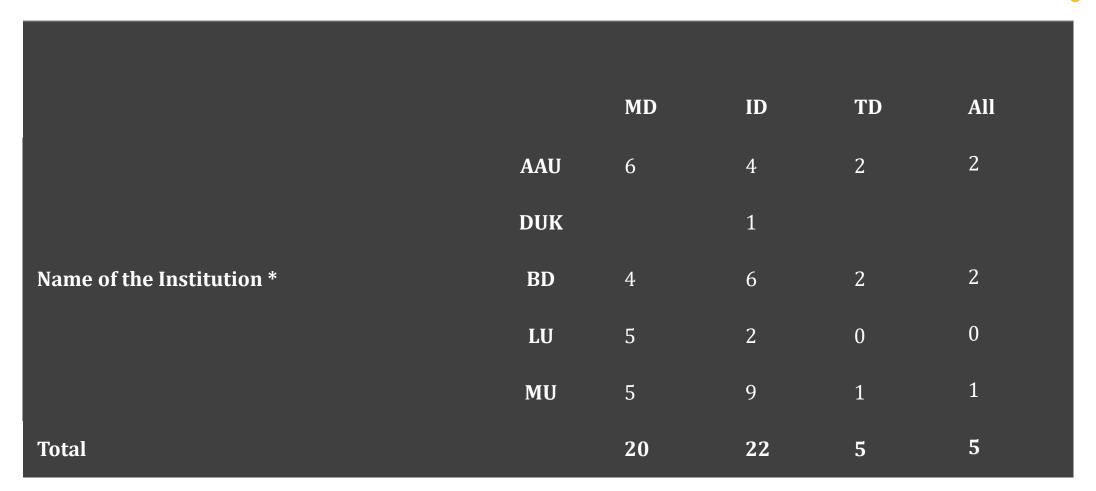
NAME OF THE INSTITUTION	SPECIALIZATION
AAU	Food security and environment
AAU	Economics
AAU	Public and Development management
AAU	Urban and Regional Planning
AAU	Political economy of development and governance
AAU	Development Studies (Gender, Governance)
AAU	Development Studies



Discipline composition for GIRT

Architect and Spatial Development Planner
Architecture
Architecture
Architecture
Architecture
Building Materials
Civil Engineering
Development Studies
Development Studies
Development Studies (Gender, Governance)
Economics
Environmentalist
Food security and environment
Geography and Environmental studies
Housing and sustainable development
International Relations
Land development and urban management
Nutritionist-Master in Public Health
Planning and management of Informal Settlements
Planning and management of Informal settlements
Political economy of development and governance
Population Studies/Demography
Public and Development management
Social and Cultural Anthropology, Sociology
Socioeconomic geography
Sociologist - Major in Health and Development
Urban and Regional Planning
Urban and Regional Planning
Urban Development and management

MT, IT and TD research experience





Conceptual understandings about current research

ITEMS TO ASSESS CONCEPTUAL UNDERSTANDING ABOUT TD	RES	SPONSE	%
Opinion on the capacity of research to support urban transformation in Africa	Yes	29	100
Opinion on production of knowledge by researchers and nonacademic actors together	Yes	29	100
Opinion on existence of solutions-oriented science practice interactions in the	Yes	22	75.9
research done in your institution		7	24.1
	Total	29	100.0
Opinion on the current interventions in informal settlements integrate	Yes	13	44.8
different bodies and types of knowledge including scientific and practical	No	16	55.2
insights	Total	29	100.0



Conceptual understandings about current research

Items to assess Conceptual Understanding About TD		Response	
Opinion on engagement of actors to produce practically relevant and action-oriented solutions	Yes	12	41.4
	No	17	58.6
Opinion on local knowledge and scientific facts are brought together for decision-making	Yes	14	48.3
	No	15	51.7
Involvement of societal stakeholders from outside academia in the co-construction of research agendas and knowledge outcomes		16	55.2
agenuas and knowledge outcomes	No	13	44.8
Experience in integrating different knowledge inputs to reach new understandings that transcend the boundaries between disciplines and knowledge forms?		23	79.3
		6	20.7



Background Knowledge About Stat And Art Of Informal Settlements And Urban Transformation As An Expert/Researcher

How do you rate the background knowledge about stat and art of informal settlements and urban transformation as an expert/researcher/?		Frequency	Percent
	Poor	3	10.3
	Fair	6	20.7
	Good	13	44.8
	Very good	6	20.7
	Excellent	1	3.4
	Total	29	100.0



Problem Specific
Background
Knowledge About
Informal
Settlements And
Challenges Of
Urban
Transformation As
An
Expert/Researcher

How do you rate the problem specific background knowledge about informal settlements and challenges of urban transformation as an expert/researcher/?		Frequency	Percent
	Poor	5	17.2
	Fair	4	13.8
	Good	9	31.0
	Very good	11	37.9
	Total	29	100.0



The Knowledge
About
Components And
Processes Between
Urban Systems As
An
Expert/Researcher

How do you rate the know processes between urban sexpert/researcher/?	ledge about components and systems as an	Frequency	Percent
	Poor	3	10.3
	Fair	6	20.7
	Good	12	41.4
	Very good	8	27.6
	Total	29	100.0



....I don't think that all stakeholders are engaged in an integrated way. The **stakeholders** are not even known, and they do not know with whom they should communicate. Many informal settlers have access to electricity and water, but the regional municipality is unaware of their presence. This is an indication that those stakeholder groups do not know each other. The other important thing is that informal settlement has different dimensions: economic, social, political, environmental, etc. Those informal settlers are displaced without considering their social interactions or economic well-being



the intervention is more focused on **practical** insight which focuses on solving only one **immediate** challenge, because many times interventions in informal settlements have political interests, and it many times ends up going in a way that benefits the political first and not the informal settlements, It is the government and its security apparatus who are engaged in the intervention, lack of a bigger effort, continuous adjustment and compromise is required for appropriate intervention, interventions made without considering knowledge integration or insights from different bodies, interventions are mostly focused on sectoral approaches or infrastructural issues which end up having small to no impact on the issue and most of the interventions are solution driven.





In the global context, current interventions already apply an integrated approach to different types of knowledge, both scientific and practical. It should be noted that in Mozambique the integrated approaches to interventions are felt more on the theoretical, scientific, and not practical side (although some improvement is beginning to be felt on this practical side).



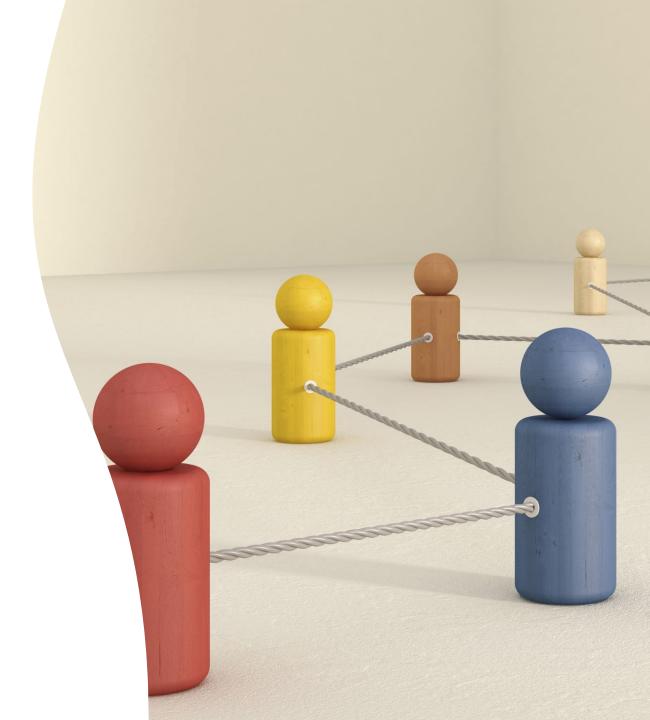




The University of Addis Ababa, per the revised Higher Educational Proclamation, has the mandate to link (integrate) research, community services, and training (capacity building). In this respect, the Center for Regional and local development has established relations with urban (federal, regional, local) governments and alumni at one hand, and there is a possibility to collaborate and partner with more institutions working in the area of human rights (in informal settlements, slums, etc.), housing, land planning, infrastructure, etc.



• In informal settlement, there are many stakeholders with diverse power and interest and hence the intervention demands integration of the different types of knowledge from these varied stakeholders.





 The knowledge bases of the various disciplines need to be carefully and systematically integrated if they are to build upon each other – like the blocks in this construction.

General Recommendations for Supporting Researchers in Transdisciplinary ResearchProviding knowledge about transdisciplinary methods in a way that is easily accessible for researchers having different disciplinary backgrounds.

Teaching soft skills (moderation, science communication, etc.).

Enabling learning from best-practice cases.

Bringing together researchers in order to enable mutual learning from personal experiences.

Finding mentors with experience in transdisciplinarity.





Successful knowledge integration effort or case

Impact of the land expropriation program on farmers' livelihood in urban fringes of Bahir Dar, Ethiopia,

TRANSACT project: that employed scenario planning as a method to integrate knowledge from academic and non-academic actors.

The case of Yacouba Sawadogo, a farmer in Burkina Faso who has revived traditional agricultural methods and has inspired many scientists in the past decades.

Requalification of the Chamanculo neighborhood in Mozambique.

The Master plan design of the Tigray Martyrs Project was cited by two team members.

In the field of medicine, traditional medicines in Ethiopia were reported as a case.

Capacity-building cooperation between CLDS and the Ministry of Works and Urban Development. With a customized and tailored curriculum, an "Urban Land Management and Administration" program is under implementation starting in 2015











Experience in drawing on research methods and bodies of knowledge from more than one discipline.'

Analyzing the impact of land expropriation program on farmers' livelihood in urban fringes of Bahir Dar, Ethiopia

Influence of housing conditions in informal areas on the public health of its inhabitants. Nampula, combining Informal settlement + Public health + sociology and environment.

Development of the urban district plan for the district of Nampula, where the work team was composed of architects, engineers, sociologists, geographers, jurists among others and used different work methodologies.

Writing scientific articles with specialists from different areas of knowledge.

Combining knowledge from sociology and anthropology linking knowledge from public health and epidemiology.

Knowledge and technology transfer of plastic fiber reinforced hollow blocks to small enterprises.

Research based design projects in architecture, urban design and urban planning

Architectural and planning projects.



Experience in drawing on research methods and bodies of knowledge from more than one discipline.'

assessing potentials of PPP development in Ethiopia, drawn methods of policy (political science), economic aspect (economics) and legal framework issue (law).

Research undertakings in the university are conducted across different disciplines, which are mega in nature demanding at least the participation of three different areas of specialty/departments.

application and exercise scenario planning.

urban redevelopment projects on river sides in Mekelle that incorporated different disciplines.

research in West African cities GPS-tracking of (illegal) dumping sites, a method practiced in geography and participation in a Model African Union session, a method designed in political sciences.

urban research agenda which drew researcher from geography, political science, anthropology, economics and education

Linking political economy, gender, humanitarian aid, peace and security



Barriers and success factors for knowledge integration

Policy and institutional level barriers





Barriers and success factors for knowledge integration

Ways of doing research

- Availability of documents in local knowledge (Costly in time and Resource);
- accessibility of disseminated research findings (or not in local Language;
- Duplication and fragmentation of research Every time is common to restart something already researched and database available;
- limitation of time;
- methodological gaps and limited multidisciplinary research methods;
- problems demand multi-disciplinary and transdisciplinary explanations;
- Theory oriented recommendations (and so-called best practice);
- Too much focus on disciplinarity
- Understanding and Clarity problem







Barriers and success factors for knowledge integration

Personal factors

- Expectation;
- Economic Poverty;
- Fear;
- Interest In the topic (2);
- Interpersonal Interaction;
- Lack of awareness (3);
- Lack of commitment and courage;
- Lack of experiences on the expert (2);
- Lack Of Participation(2);
- Lack Of Teamwork With Local Leaders;
- Lack Of Trust

- The Other Participants That Their Knowledge Will Be valorised For The Common Good And Not Misused;
- Language Barrier Between Disciplines(3);
- Low Awareness About Other People's Ideas;
- Kindness, tolerance, patience.;
- Not Feeling At Ease And Safe.;
- Resistance To Change;
- Ridged Personal Stands;
- Unwilling To Learn From actors, and
- working Culture(4)...



Summary Barriers

Barriers:

- 1. Disciplinary silos -
- 2. Lack of common language -.
- 3. Power dynamics.
- 4. Funding and resource constraints -
- 5. Time constraints -

Success factors

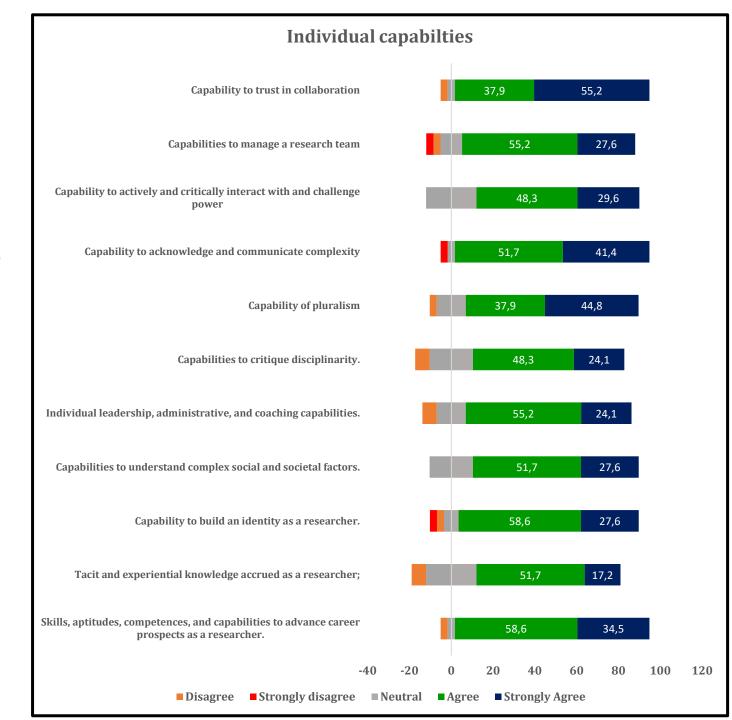
Success factors:

- 1. Shared vision and goals -
- 2. Effective communication -
- 3. Collaborative leadership -
- 4. Flexibility and adaptability -
- 5. Capacity building -



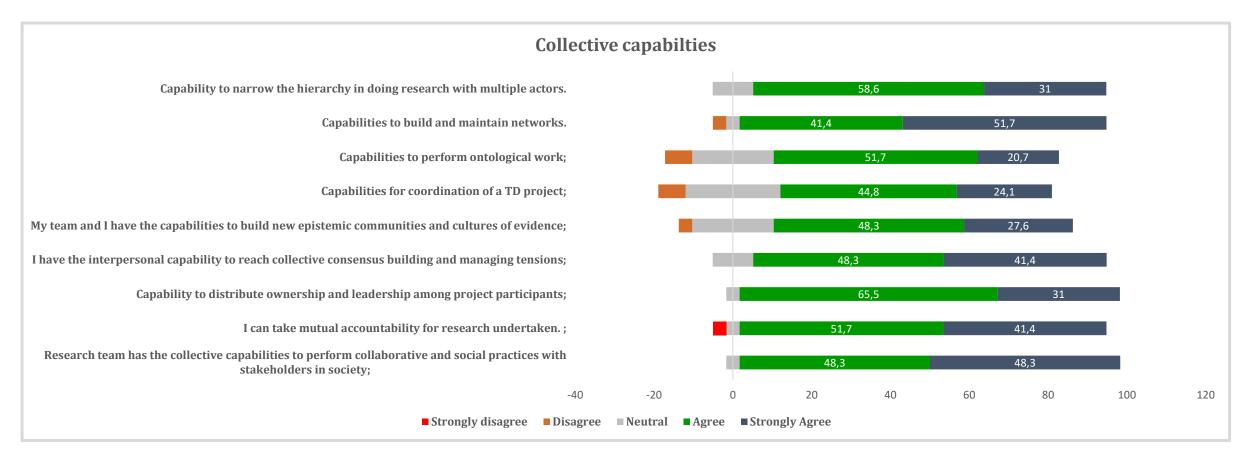
Capabilities for transdisciplinary research:

Assessment result of individual Capabilities for TD research



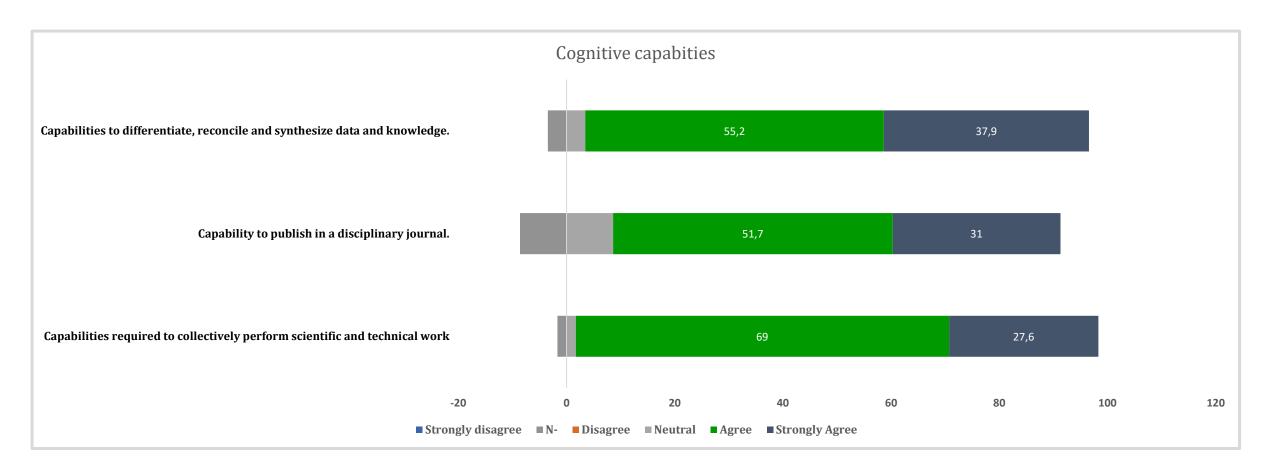


Capabilities for transdisciplinary research: Assessment result of collective Capabilities for TD research





Capabilities for transdisciplinary research: Cognitive capabilities







The Toolkits for Transdisciplinarity series

- The Toolkits for Transdisciplinarity series highlights existing compilations of methods useful for transdisciplinary research.
- This popular series expands the repertoire of methods available to transdisciplinary researchers by introducing them to previously unfamiliar methods
- Of the eight toolkits, two (toolkit #1 on knowledge coproduction, toolkit #8 on integration) were developed by transdisciplinary researchers.
- The others were developed in different contexts but still include many methods that transdisciplinarians will find useful.
- One toolkit provides concepts and methods relevant to the full range of transdisciplinary research, while the others cover four key aspects of transdisciplinary investigations:
- 1. collaboration,
- 2. synthesis of knowledge from relevant disciplines and stakeholders,
- 3. thinking systemically, and
- 4. making change happen.



The Toolkits for Transdisciplinarity series

- More specifically, the eight toolkits can be categorized as follows:
- Full range of transdisciplinary research
 - Research Integration and Implementation (toolkit #6)
- Collaboration:
 - Collaboration (toolkit #4)
- Synthesis of knowledge from relevant disciplines and stakeholders:
 - Co-producing Knowledge (toolkit #1)
 - Dialogue Methods for Knowledge Synthesis(toolkit #3)
 - Integration Methods(toolkit #8)
- Thinking systemically:
 - (Dynamic) Systems Thinking (toolkit #7)
- Making change happen:
 - Engaging and Influencing Policy (toolkit #2) Change (toolkit #5)

	AAU	BD	LU	MU	Frequenc y	Category of the TD method
	Delphi method (6)		Delphi method (3)		9	Methods for coproduction of knowledge,
	Integration through research questions and hypothesis formulation (3)	Integration through research questions and hypothesis formulation		Integration through research questions and hypothesis formulation (2)	8	Methods of integration
	Stakeholder Analysis (5)	Stakeholder Analysis (2)	Stakeholder Analysis	Stakeholder Analysis (4)	8	Methods for change
	Integration through conceptual clarification and theoretical framing (4)		Integration through conceptual clarification and theoretical framing	Integration through conceptual clarification and theoretical framing	6	Methods of integration
A 1	Scenario Planning (3)	Scenario Planning (2)		Scenario Planning	6	Methods for coproduction of knowledge,

AAU	BD	LU	MU	Frequency	Category of the TD method
Appreciative Inquiry (3)	Appreciative Inquiry	Appreciative Inquiry		5	Dialogue method
Most significant change technique (3)		Most significant change technique;	Most significant change technique	5	Methods for coproduction of knowledge,
Quantitative risk matrices (2)		Quantitative risk matrices (2)	Quantitative risk matrices	5	Methods Research Integration and Implementation
Story wall method		Story wall method (3)	Story wall method	5	Methods for coproduction of knowledge,
Actor constellation method	Actor constellation method	Actor constellation method	Actor constellation method	4	Methods for coproduction of knowledge,
Integration through development and application of models (2)		Integration through development and application of models (2)		4	Methods of integration
Introduction to systems thinking	Introduction to systems thinking	Introduction to systems thinking;	Introduction to systems thinking	4	Methods (Dynamic) Systems Thinking
Nominal Group Technique (2)	Nominal Group Technique	Nominal Group Technique		4	Dialogue method
Scoping; 3	Scoping;			4	Methods for change
Soft Systems Methodology (2)		Soft systems methodology (2)		4	Dialogue method



	AAU	BD	LU	MU	Frequency	Category of the TD method
1.	Integrative assessment procedures		Integrative assessment procedures;(2)		3	Methods of integration
1.	Toolbox approach (2)		Toolbox approach;		3	Methods for coproduction of knowledge,
1.			Framing: a quick guide	Framing: a quick guide	2	Methods Research Integration and Implementation
1.	Influence and interest matrix	Influence and interest matrix			2	Methods of Engaging and Influencing Policy
1.			Power cube	Power cube	2	Methods Research Integration and Implementation
1.	Screening, using, refining, & further developing effective integrative scientific methods		Screening, using, refining, & further developing effective integrative scientific methods		2	Methods of integration
1.			Systems thinking tools	Systems thinking tools	2	Methods (Dynamic) Systems Thinking
1.	Three types of knowledge tool	Three types of knowledge tool			2	Methods for coproduction of knowledge,
1.	Unknowns taxonomy			Unknowns' taxonomy	2	Methods Research Integration and Implementation



	AAU	BD	LU	MU	Frequency	Category of the TD method
1.				After Action Review	1	Methods for change
	Assessment and Change of Limiting Beliefs				1	Methods for change
1.	Consensus Development Panel				1	Dialogue method
1.	Emancipatory boundary critique;				1	Methods for coproduction of knowledge,
1.		Ethical Matrix			1	Dialogue method
1.			Five-why technique		1	Methods of Engaging and Influencing Policy
1.				Integration through artifacts, services, and products as boundary objects	1	Methods of integration
1.				Principled Negotiation	1	Dialogue method
1.	Strategic Assumption Surfacing and Testing				1	Dialogue method
1.	Walt Disney Circle;				1	Methods for change
	<mark>53</mark>	<mark>13</mark>	<mark>29</mark>	<mark>20</mark>	<mark>111</mark>	
1.			Hierarchical analysis		1	
1.			Participatory appraisal		1	
1.	Concurrent triangulation method				1	
1.	54	13	31	20	114	

