

## THE MODERN PARTNERSHIP

Under the leadership of ESMU, MODERN is a consortium of ten core and twenty-six associate partners who have joined forces to provide a structured answer to the fragmentation in the supply of management support to higher education institutions, their leaders and their managers and to encourage the professionalisation of higher education management at all levels. Partners are associations in higher education management and/or providers of higher education management programmes.

### PARTNERS

- › European Centre for Strategic Management of Universities (ESMU)
- › European Foundation for Management Development (EFMD)
- › Centre for Higher Education Development (CHE)
- › Danube University Krems – University for Continuing Education (DUK)
- › University of Twente – Center for Higher Education Policy Studies (CHEPS)
- › European Consortium of Innovative Universities (ECIU)
- › European Association for International Education (EAIE)
- › University of Bath – International Centre for Higher Education Management (ICHEM)
- › Politecnico di Milano – Consortium for the innovation of firms and Public Administration management (MIP)
- › Higher Education Development Association (Hedda)

- › European Association of Institutions in Higher Education (EURASHE)
- › European Centre for Higher Education (UNESCO-CEPES)
- › European Society for Engineering Education (SEFI)
- › European University Institute (EUI)
- › Fachhochschule Osnabrück
- › European Network Universities Applied Sciences (UAS)
- › University of London, Institute of Education (IoE)
- › Institutional Management in Higher Education (OECD-IMHE)
- › Network of Universities in Capitals of Europe (UNICA)
- › The Norwegian Association of Higher Education Institutions (UHR)
- › ProTon Europe
- › Santander Group of European Universities
- › Universidad Politécnica de Valencia, Center for the Study of Higher Education Management (CEGES)
- › University of Kassel, International Centre for Higher Education Research (INCHER)
- › University of Oldenburg
- › University of Southern Denmark
- › Heads of University Management and Administration Network in Europe (HUMANE)
- › ESMU-HUMANE Winter School for Senior Administrators Alumni Network (WSAN)
- › University of Southampton, Centre for Higher Education Management and Policy at Southampton (CHEMPaS)

### ASSOCIATE PARTNERS

- › Association of Heads of University Administration (AHUA)
- › Baltic Sea Region University Network (BSRUN)
- › Central European University (CEU)
- › Compostela Group of Universities (CGU)
- › Danube Rectors' Conference (DRC)
- › Deans' European and Academics' Network (DEAN)
- › European Association of Distance Education Universities (EADTU)

### FURTHER INFORMATION

[www.highereducationmanagement.eu](http://www.highereducationmanagement.eu)

**Nadine Burquel, ESMU Secretary-General**  
email [nadine.burquel@esmu.be](mailto:nadine.burquel@esmu.be)  
Rue Montoyer 31, B-1000 Brussels



- › **A European platform on higher education management - A central place for information**
- › **Mapping the field - A survey on the demand and offer of training programmes in higher education management**
- › **Thematic conferences: governance, funding, internationalization and quality assurance, regional innovation and knowledge transfer**
- › **Thematic and executive reports on the current state of reforms with these issues**
- › **Organisational peer learning and senior leadership seminars**

## THE CONTEXT

Under the **Modernisation Agenda**, the European Union encourages Member States to improve governance, funding, curriculum reforms in their higher education sector and in individual higher education institutions.

As a three-year EU-funded Structural Network (2008-2011) under the Lifelong Learning programme (ERASMUS), the MODERN European platform on higher education management is a response to the Modernisation Agenda and to the need to invest in people, to support future leaders and to encourage the professionalisation of higher education management at all levels.

## A EUROPEAN PLATFORM ON HIGHER EDUCATION MANAGEMENT

Among others, MODERN ([www.highereducationmanagement.eu](http://www.highereducationmanagement.eu)) is a web-based community. The European platform is intended as an interactive information and meeting point for providers of higher education management programmes, experts, target group learners and interested stakeholders. Other activities of the platform include a survey on needs and demands for training programmes, five thematic conferences (governance, funding, internationalization and quality assurance, regional innovation knowledge transfer) and peer learning activities.

## MAPPING THE FIELD

It is often difficult to locate training programmes for leaders and managers in higher education. MODERN is addressing this fragmentation of information with a two-fold mapping the field exercise:

- A **survey of the demand** and needs for training.
- A **survey on the supply** of training programmes in higher education management

- »»Join the survey on training needs on the MODERN website
- »»Tell us about your training programmes

Building on the results of this survey, MODERN will produce an open access inventory of training programmes in higher education management in Europe. With consortium partners it will seek how the gaps in the supply can be addressed.

HEDDA, Higher Education Development Association, and DUK, Danube University Krems, are the responsible project partners for the mapping the field exercise.

## THEMATIC CONFERENCES

The first MODERN conference on university governance took place in Brussels on 9 June 2009. Find out about the conference discussions from the executive conference report on the MODERN website.

Check out for updates and information on future conferences

- » **Funding, London, 29 January 2010**, hosted by ICHM, International Centre for Higher Education Management
- » **Internationalisation and Quality Assurance, Amsterdam, 7 May 2010**, hosted by EAIE, European Association for International Education
- » **Regional innovation, Dortmund, 29 October 2010**, hosted by ECIU, European Consortium of Innovative Universities
- » **Knowledge Transfer, Milano, June 2011** (dates to be confirmed), hosted by MIP, Politecnico di Milano, and EFMD, European Foundation for Management Development

## THEMATIC AND EXECUTIVE REPORTS

For each MODERN conference a report on the state-of-the art of reforms and developments of the issue addressed is produced. Building on the expertise in the MODERN partnership, CHEPS, Center for Higher Education Policy Studies, University of Twente, is producing the thematic reports.

All conference participants receive a printed copy of the report. Pdf versions are available on the MODERN website.

As a follow-up of each conference, a report is produced highlighting key issues of the presentations, discussions and workshops.

## PEER LEARNING AND SENIOR LEADERSHIP SEMINARS

Building on an analysis of needs and methods, MODERN is currently designing a series of pilot peer learning activities to support both individual leaders (with senior leadership seminars) and institutions (with instrumental **peer learning** workshops on organizational issues linked to **funding, internationalization and knowledge transfer**). MODERN will conceptualise and test settings for peer learning workshops, building on “train-the-trainer” activities. Standards and guidelines for good practice in peer learning for higher education management will be defined.

With significant expertise in peer learning, CHE, Centre for Higher Education Development, Germany, and EFMD, European Foundation for Management Development, are designing these activities within MODERN.

